To the University of Toronto Scarborough Campus Council, University of Toronto Scarborough

Your committee reports that it met on Wednesday, March 26, 2014 at 4:00 p.m. in the Council Chamber, Arts and Administration Building, with the following members present:

Present:
Ms Sue Graham-Nutter (Chair)
Ms Marilyn Kwan (Vice-Chair)
Professor Rick Halpern, Dean and Vice-Principal (Academic)
Mr. Andrew Arifuzzaman, Chief Administrative Officer
Ms Erin Bradford
Mr. Ommer Chohan
Ms Precia Darshan
Ms Sarah Fedko
Ms Kathy Fellowes
Mr. Roger Francis
Professor William A. Gough
Ms Hannah Yukari Hori
Professor Ken W.F. Howard
Ms Lydia V.E. Lampers-Wallner
Ms Nancy Lee
Mr. Kevin Ramlal
Mr. Filippo Raso
Mr. Tony Rupnaraine
Professor Erin L. Webster

Non-Voting Assessors:
Ms Helen Morissette
Ms Kim Richard

Secretariat:
Mr. Louis Charpentier
Ms Amorell Saunders N’Daw
Ms Rena Parsan

Regrets:
Ms Hivin Alarashi
Ms Sara Allain
Professor Jonathan S. Cant
Dr. Tarun Dewan
Ms Nicole Dionisio
Professor Stephen G. Reid
Dr. Effie Sauer
Dr. Zohreb Shahbazi
Professor Lucan Way
In attendance:

Ms Jennifer Bramer, Director, Academic Advising and Career Centre
Ms Sischa Maharaj
Mr. Scott McRoberts, Director, Athletics and Recreation
Ms Meredith Strong, Director, Office of the Vice-Provost, Students and Student Policy Advisor

1. Chair’s Remarks

The Chair welcomed members to the meeting. She reported that she attended the March 18, 2014 meeting of the University Affairs Board where Mr. Desmond Pouyat, Dean of Student Affairs, and his team were recognized for their work with the Council on Student Services (CSS) in having the Operating Plans and Fees: Student Affairs and Services approved. UTSC was the only campus that had successfully completed negotiations with their Student Services body. The Chair thanked Mr. Pouyat, his team, and the student services body for a wonderful example of team work and collaboration.

2. Assessor Reports

Mr. Andrew Arifuzzaman, Chief Administrative Officer, offered to arrange campus tours for members of UTSC governance bodies and that arrangements would be made through the Office of the Campus Council to offer these in the spring.

3. UTSC Strategic Plan

The Chair invited Mr. Andrew Arifuzzaman to present the UTSC Strategic Plan to the Committee for recommendation to the Campus Council. The presentation highlights were as follows:

- The approach to the current strategic plan was to update and refresh the existing 2008 plan.
- The updated Strategic Direction included:
  1. New and emerging areas of scholarship- lead thinking in traditional disciplines, and build new areas of scholarship.
  2. Innovative research- Create and share new knowledge in new ways.
  3. Global perspective- Harness the advantage of our local surroundings and global reach
  4. Experiential learning- Enhance learning through experiences on campus and beyond.
  5. Strong foundations- Create strong interpersonal connections through the campus of tomorrow.
- The academic plan, service/administrative/capital plans, campus plan and annual budget develop from the strategic plan and directions.
In response to a comment from a member regarding key performance indicators for the Strategic Plan, Mr. Arifuzzaman indicated that UTSC would be using a balanced scorecard approach that UTSC has started to develop.

A Committee member asked whether the Strategic Plan would be revisited over the five-year period, and Mr. Arifuzzaman reported that the Strategic Plan would not be updated until the five-year period was up.

A Committee member commented on the innovative research strategic direction, which was called enhanced graduate training in the previous Strategic Plan and asked why the reference to graduate training was renamed. Professor Halpern responded by stating that the new name reflected the fact that research took place at both the undergraduate and graduate level. Another member asked if there were any specific disciplines targeted for innovative research, and Professor Halpern replied that there weren’t any specific disciplines targeted for innovative research.

A Committee member asked how new and emerging areas of scholarship were discovered, and Professor Halpern highlighted the importance of professional associations, academic journals, conferences and professional presence across the university to determine whether new and emerging areas of scholarship had the potential for broad appeal and a critical mass of existing scholarship.

A Committee member asked if mental health issues were captured in the Strategic Plan. Mr. Arifuzzaman responded that it fell under the Strong Foundations strategic direction and that further direction would come from the institutional level.

In response to a question from a member regarding the UTSC commitment to growth in graduate programming as described in the Towards 2030 plan, Professor William Gough, Vice-Dean, Graduate, reported that the Towards 2030 plans enabled the Masters in Environmental Sciences program to flourish at UTSC and that two graduate programs in Management were being developed.

The Chair thanked Mr. Arifuzzaman for his presentation to the Committee and for the work put into the updated UTSC Strategic Plan.

On motion duly moved, seconded and carried,

YOUR COMMITTEE RECOMMENDS,

THAT subject to confirmation by the Executive Committee,

THAT “The Five Strategic Directions” detailed on pages 11 to 15 of the University of Toronto Scarborough Strategic Plan, as proposed in the documentation from the Interim Vice-President and Principal, Professor Bruce

4. Student Societies: Request for Fee Increases

The Chair reported that at the February 12, 2014 Committee meeting, a number of motions regarding the compulsory non-academic incidental student society fee increases were brought forward by Mr. Pouyat for recommendation to the UTSC Campus Council. Due to the extensive nature of changes and approvals that were brought forward, the cost of living increase in the Student Centre portion of the fee, while contained in the documentation provided, was inadvertently left out of the motion. The Chair reported that the omission was addressed and included in the agenda for the meeting.

There were no questions or comments from members.

On motion duly moved, seconded and carried,

YOUR COMMITTEE RECOMMENDS,

THAT subject to confirmation by the Executive Committee,

THAT beginning in the Fall 2014 session, the SCSU fee be increased as follows:
(a) an increase of $0.55 per session in the Student Centre portion of the fee ($0.25 part-time)

CONSENT AGENDA

5. Report of the Previous Meeting: Report Number 4- February 12, 2014 (for approval)
6. Business Arising from the Report of the Previous Meeting
7. Date of the Next Meeting- Wednesday, April 30, 2014

On motion duly made, seconded, and carried,

YOUR COMMITTEE APPROVED,

THAT the consent agenda be adopted and the item requiring approval (item 5) be approved.

The Chair reminded members that the next scheduled meeting of the Committee was on Wednesday, April 30, 2014 at 4:00 p.m.

8. Other Business
There were no other items of business.
The meeting adjourned at 5:20 p.m.

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         Secretary                Chair